Leadership Development and Jewish Identity
HESI 418F
Spring 2018/ TYD 1101
Monday: 2 – 4:45 PM

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Course Description
This course will offer students the opportunity to critically examine leadership and leadership identity development in relation to Jewish culture and identity. We will also explore how Jewish culture and ethnicity influence leadership styles and the role that leadership has played within Jewish history.

Students will explore general leadership theories as well as personal leadership identity development in both an overall sense and as a member of the Jewish community. This course will also examine leaders within the Jewish movement and how their leadership has influenced Jewish communities. Specifically, this course will give attention to issues facing the Jewish community both on college campuses and in the world, and prepare student leaders to act as advocates for the Jewish community.

Course Objectives for Students:
Students who critically engage, challenge, and apply themselves in the course will be able to:

- Critically analyze personal leadership experiences and styles
- Gain a thorough understanding of Jewish leadership theories and practice
- Examine the influence of multiple identities (i.e. religious observances, culture, family, peers) on leadership and leaders (Particularly Jewish/Universally Human)
- Identify, discuss, and write about topics and issues that face us in preparing to become diverse learners and professionals for a democratic society
- Develop, demonstrate, and apply basic Jewish leadership skills

Overall, this class is an opportunity to raise awareness about personal histories and values and how they contribute to our leadership styles. Therefore, personal and group reflection will be an important feature of this course. Lastly, this course will also provide a forum for a dynamic exchange/dialogue of ideas for student leaders on campus.

Course Expectations
This course is heavy on discussion and experiential learning, therefore participants of this course will be expected to complete readings and assignments and be prepared for class discussion. Along with the classroom work, students should be attentive to how the concepts learned apply in their current involvement and leadership roles. It is also expected that participants will thoughtfully and thoroughly complete assignments by the assigned due date.

For all graded assignments, we require that you appropriately cite your sources and references. For assignments requiring research, students are expected to find appropriate scholarly or other sources. Like any academic course, pay close attention to correct spelling, grammar, and punctuation. Documents should have a cover page identifying at least the following information: paper title, course
title, name, and term. Papers should be double-spaced, typed or word processed, with 1" margins on white 8.5" by 11" paper and have page numbers. Recommended types are Palatino, Times, or Times Roman in 10 or 12 point size.

University Policies and Resources

As a student, you have the responsibility to be familiar with and uphold the Code of Academic Integrity and the Code of Conduct, as well as for notifying your course instructors in a timely fashion regarding academic accommodations related to absences and accessibility as indicated below.

You also have the right to know the expectations set by University Policy. The University of Maryland values the diversity of its student body and is committed to providing a classroom atmosphere that encourages the equitable participation of all students.

University Policies outlined at this link are particularly relevant to your experience in academic courses: http://ugst.umd.edu/courserelatedpolicies.html. Topics that are addressed in these policies include academic integrity, student and instructor conduct, accessibility and accommodations, attendance and excused absences, grades and appeals, copyright and intellectual property.

Grading Scale & Grading Policies

<table>
<thead>
<tr>
<th>Assignment</th>
<th>Points Possible</th>
<th>Grader</th>
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</thead>
<tbody>
<tr>
<td>Participation</td>
<td>90</td>
<td>All Instructors</td>
</tr>
<tr>
<td>Autobiography</td>
<td>60</td>
<td>Ari</td>
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<tr>
<td>Leadership Interview</td>
<td>80</td>
<td>Allison</td>
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<tr>
<td>Project and Presentation</td>
<td>100</td>
<td>All Instructors</td>
</tr>
<tr>
<td>Individual Reflection</td>
<td>70</td>
<td>All Instructors</td>
</tr>
</tbody>
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TOTAL POSSIBLE POINTS: 400

Overall Grades:
- A+ 389-400
- B+ 348-359
- C+ 308-319
- D 241-279
- A 373-388
- B 333-347
- C 283-3087
- F 0-240
- A- 360-372
- B- 320-332
- C- 280-282

Course Schedule
Possible field trip(s) may be planned during the course of the semester.
For updates, assignments and readings, visit course content section on the WebCT site.

Course Readings will be selected from:

Additional articles may be handed out or assigned on the syllabus to download and read.

<table>
<thead>
<tr>
<th>Date</th>
<th>Topic</th>
<th>Assignments &amp; Readings Due</th>
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<tbody>
<tr>
<td>Class 1:</td>
<td>Introduction/Overview</td>
<td>Syllabus Review</td>
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<tr>
<td>Date</td>
<td>Topic</td>
<td>Reading/Assignments</td>
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<tr>
<td>January 29th</td>
<td>Why Jewish Leadership?</td>
<td>Inspired Jewish Leadership Chapter 1 – Guilt and Pleasure, Putting the Jewish in Jewish Leadership</td>
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<tr>
<td>Class 3: February 12th</td>
<td>Jewish Mentoring and Vision</td>
<td>Inspired Jewish Leadership Chapter 4 – Vision and Mentoring</td>
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<tr>
<td>March 19th Spring Break</td>
<td>No Class</td>
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<tr>
<td>Class 8: March 26th</td>
<td>Guest Speaker Jewish Future Game</td>
<td>Inspired Jewish Leadership Chapter 7 – Leading for Transformation DUE: Group Project Selection DUE: Leadership Interview</td>
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<tr>
<td>Class 9: April 2nd</td>
<td>No class Passover</td>
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<tr>
<td>Class 10: April 9th</td>
<td>Religion, Ethnicity and Identity Group Project work</td>
<td>Inspired Jewish Leadership Chapter 5 – Authentic Leadership</td>
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<tr>
<td>Class 11: April 16th</td>
<td>Holocaust and Modern Genocide</td>
<td>Inspired Jewish Leadership Chapter 9 – Jewish Leadership and Conflict Resolution</td>
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<tr>
<td>Class 12: April 23rd</td>
<td>Guest Speaker Our Relationship with Israel</td>
<td>Inspired Jewish Leadership Chapter 6 – Optimistic Leader</td>
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<tr>
<td>Class 13: Israel Part 2</td>
<td></td>
<td>Inspired Jewish Leadership Chapter 11 – Changing the</td>
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Course Readings
Articles and other readings outside of the texts will be required. These readings will be provided in the Course Content section of the WebCT site. Also, the instructors may provide additional readings based on current events or other issues. There will be one copy of the course readings available at each instructor’s office. All updates to readings will be posted on the course website on WebCT.

Course Assignments and Grading

- **Class Attendance and Participation (22.5%)** Students are expected to be thoughtful, constructive, and collaborative. Attendance is necessary, but not sufficient.

  Students can earn up to 6 points per class. Late arrivals and early leaving will be factored into the number of points earned per class. In addition, students are expected to be actively engaged in the course and to demonstrate their knowledge of course materials. Students can earn up to 2 points for attendance and up to 4 points per class for active participation and engagement.

  Students will receive NO attendance points and NO participation points for unexcused absences (so a total loss of 6 points per class missed). In addition, for both excused and unexcused absences, students are still responsible for course work missed and turning in assignments on time.

- **Autobiography (15%)**: Students will write an autobiography that should highlight significant life experiences, values, goals, leadership skills and personal perspectives that have shaped them as individuals and as Jewish leaders. The papers should be 4-5 pages. **Due Date: February 26th.**

- **Leadership Interview (20%)**: Studying Jewish leaders is an important way to learn about leadership. Students will be required to interview someone they do not know well and who they believe exhibits great Jewish leadership. You may not interview a fellow UMD student, or a staff member from a Jewish organization on campus (Hillel, Chabad, Meor). The following questions will guide the interview and subsequent paper. The papers should be 4-6 pages. **Due Date: March 26th.**

  1. How and why did this person become a Jewish leader?
  2. What experiences have been the most critical in developing leadership?
  3. What attributes, skills, lessons does this person believe make for a good Jewish leader?
  4. What did you learn about leadership, yourself in this process?

- **Project and Presentation (25%)**: Students will break up into groups of three or four and complete the following assignment:

  Identify a student group that you identify with and that is in need of growth and enhancement and apply with your partners learned leadership skills to make a difference and affect change through involvement and interaction. The group must be a Jewish student group or a university group that focuses on Social Justice. You CANNOT be a member in the group. You and your partners must get to know the group
and conduct an analysis of the strengths and weaknesses of the group. Then create an action plan for the group using classroom materials and leadership lessons learned.

In order to properly analyze the group your group must:

- Attend at least two programs of the group (spaced out over the course of the semester, separated by at least a month)
- Interview at least two leaders of the group
- Interview at least two members of the group

The report should contain four parts.

- **Part 1**: A description of the group in its current state (structure, mission, vision, purpose, officers, membership, activities, etc.).
- **Part 2**: Identify and describe the strengths, weaknesses, and problem areas within the group.
- **Part 3**: Come up with steps you would take to bring about effective change in the group.
- **Part 4**: Outline of programs you attended and interviews held

Throughout all four parts of the process, it will be imperative to use leadership theories, in particular the Relational Leadership Model and other ideas generated throughout the semester, to make sense of the organization in its current state, to describe your vision of the organization in the future, and to affect change within the organization. Final group papers must be 12-15 pages long, and presentations will be presented on the last class of the semester. Paper is due on the date of the group presentation.

1. **Format for the group project presentation:**
   a. The class will be divided into groups of 4-6 students - **you will NOT be in a group with your partners**.
   b. **Each group member will give a 10 minute presentation to their peers** – this should include a description of the student group you chose, information about the programs and/or meetings you attended, the interviews you held and you analysis of the student groups strengths and weaknesses, and your action plan.
   c. Then the students you are presenting to will ask questions.
   d. You will be graded on both your presentation and your paper.

- **Reflective Journal and Leadership Development (17.5%)**
Students will be expected to compose a 4-5 page paper, reflecting on his/her personal leadership development during the course of the semester and how this experience has enhanced her/his view of Jewish Leadership. **Due Date: May 7th.**

*This course has been developed through the collaboration and partnership of the Department of Counseling, Higher Education, and Special Education within the College of Education and The Adele H. Stamp Student Union-Center for Campus Life.*